Scrum

SPC

SAFe 5 Program Consultants (SPC)

QUESTION & ANSWERS

What SAFE® principle allows people to do the following: Communicate across functional boundaries. Make decisions based on an understanding of the economics. Receive fast feedback about the efficacy of their solution. Participate in continuous, incremental learning and mastery. Participate in a more productive and fulfilling solution development process.

A. #3 – Assume variability; preserve options

B. #6 – Visualize and limit WIP, reduce batch sizes, and manage queue lengths

C. #8 – Unlock the intrinsic motivation of knowledge workers

D. #4 – Build incrementally with fast, integrated learning cycles

E. #9 – Decentralize decision-making

F. #1 – Take an economic view

Answer: C

Explanation/Reference:

This is part of principle 8 – Unlock the intrinsic motivation of knowledge workers.
http://www.scaledagileframework.com/unlock-the-intrinsic-motivation-of-knowledge-workers/

Question: 2

In the Program Kanban some steps have Work-in-Process limits. Why is this necessary?

A. To help continuous deployment

B. To ensure large queues are not being built

C. To keep timebox goals

D. To enable multitasking

E. To enable flow in a pull based system

Answer: E

Explanation/Reference:

The Kanban systems allow ART and Solution Trains to manage capacity based on the Work in Process limits of the different states of the process. This helps prevent the system from operating with large handoffs and identifies bottlenecks and opportunities for improvement. It provides clear guidelines for the policies governing each state, as well

as the criteria for moving to the next state. This combination of visualization, WIP limits, and policies fosters collaboration and effective decision-making which facilitates a faster flow of a value through the system. For more details, please refer: http://www.scaledagileframework.com/program-and-solution-kanbans/

Question: 3

Lead the change, is part of which element of the House of Lean?

 A. Leadership

 B. Respect for people and culture

 C. Flow

 D. Value

 E. Governance

 F. Quality

Answer: A

Explanation/Reference:

The concepts are part of the House of Lean foundation of Leadership
http://www.scaledagileframework.com/lean-agile-mindset/ Foundation – Leadership

Question: 4

What can be used as a template for putting SAFe into practice within an organization?

 A. SAFe House of Lean

 B. SAFe Principles

 C. SAFe Implementation Roadmap

 D. SAFe Core Values

Answer: C

Question: 5

What is the recommended way to express a Feature?

A. Phrase, benefit hypothesis, and acceptance criteria

B. Functional requirement

C. Epic hypothesis statement

D. Lean business case

	Answer: A

Question: 6

What should the team focus on in order to optimize flow?

A. Sunk costs

B. Costs

C. Requests

D. Delays

	Answer: D

Question: 7

Applying systems thinking means identifying the systems in the process which includes the solution itself and what else?

A. The system design

B. The value stream

C. The WIP

D. The enterprise building the system

	Answer: D