

## **PMI**

#### **PMI-ACP Exam**

### PMI Agile Certified Practitioner (PMI-ACP) Exam

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## Version: 9.0

Question: 1	
What key benefits might stakeholders realize from an Agile approach?	
A. The ability to bypass the change-management process, inserting nedirectly into the team as they meet daily  B. The early and continuous delivery of valuable software, providing opportunity for more frequent adjustments  C. Increased access to the project and less reliance on formal reports a understand the current work and the risks the team is accepting  D. The team's flexibility to make changes mid-iteration as business increasing the ability of the team to meet project commitments	g increased visibility and the and status meetings to better
	Answer: B
Question: 2	
What is the first thing that a team should do to estimate user stories for	a project?
<ul><li>A. Sort the user stories according to priority.</li><li>B. Schedule a team meeting to understand them.</li><li>C. Define the story points measure.</li><li>D. Estimate through function point analysis.</li></ul>	
	Answer: C
Question: 3	
A story point is the:	
<ul><li>A. Relative measure of the size of a user story.</li><li>B. Duration it takes to complete a user story.</li><li>C. Priority of the user story in the backlog.</li><li>D. Business value of the user story.</li></ul>	
	Answer: A
Question: 4	

According to the Agile Manifesto, which of the following describes the more valued items?

- A. Customer collaboration, following a plan, working software, and individual interactions
- B. Working software, individual interactions, responding to change, and comprehensive documentation
- C. Individual interactions, working software, customer collaboration, and responding to change
- D. Responding to change, individual interactions, processes and tools, and customer collaboration

	Answer: C
 tion: 5	

On a particular project, product quality is being measured at regular intervals and is consistently below the acceptable level. In a Lean environment, how should this problem be addressed?

- A. The team should implement more rigorous testing at the end of each development cycle.
- B. Management should direct the team on specific actions that they should take to improve quality.
- C. Management should guide the team as it seeks to improve itself and reduce errors in the system.
- D. The Project Champion should review the acceptable quality threshold to ensure that it is realistic.

	Answer: C
Question: 6	
In reference to Scrum, each sprint should produce:	
A. An increment of potentially shippable product functionality. B. Aset of documented product requirements and specifications. C. Arelease with testable and measurable functionality. D. An increment of potentially testable product functionality.	
	Answer: A

#### **Question: 7**

DRAG DROP

The Agile Manifesto states we value some items over others. Match the items in the columns below so each item on the left is valued over the corresponding item on the right.

	Following a Plan
Individuals and Interactions	
Working Software	Comprehensive Documentation
Customer Collaboration	
Responding to Change	Processes and Tools
	Contract Negotiation
	Answer:
Individuals & Interactions - Process and Tools Working Software - Comprehensive Documentation Customer Collaboration - Contract Negotiation Responding to Change - Following a Plan	
Question: 8	
On what should Agile estimates be based?	
plan	
	Answer: B
Question: 9	

A value stream map is a tool used to identify the:

A. Waste across the entire process.

B. Highest value product features.

C. Most valuable team interactions.  D. Most likely flow of project risks.	
	Answer: A
Question: 10	
When estimating initial velocity, the team should most likely:	
<ul> <li>A. Discuss among the team their expectations of how many story point</li> <li>B. Use a Kanban workflow to identify steps and calculate velocity.</li> <li>C. Use velocity of past iterations or make a calculated guess.</li> <li>D. Discuss with the customer their expectation for the velocity of prod</li> </ul>	·
	Answer: C

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