Scrum

PAL-EBM

Professional Agile Leadership - Evidence Based Management (PAL-EBM)

QUESTION & ANSWERS

Question: 1

True or False: One benefit of using an agile approach is an increased ability to deliver business value.

   A. FALSE
   B. TRUE

Answer: B

Explanation/Reference:
The benefit of becoming more agile is to increase the ability to deliver business value.

Question: 2

Your stakeholder tells you an important customer needs a specific feature for the next release. The team builds and delivers the feature as requested but over the next few months, the data shows that the feature is not being used. When interviewing the users from this customer, you discover that they did not need the feature and the stakeholder actually misunderstood their needs.
What should you do? (choose the best answer)

   A. You share what you learned from the release with the stakeholder to help them learn.
   B. Continue working on more valuable items as the work has already been done.
   C. Let the stakeholder know that the feature isn't being used but maybe it will be in the future.
   D. Look for other customers that would need this feature so that the effort is not wasted.
   E. Do nothing, the stakeholder is responsible for making the decision and announces it.

Answer: A

Question: 3

True or False: A product release is successful if it meets all Stakeholder requirements.

   A. FALSE
   B. TRUE

Explanation/Reference:

A product release cannot be considered a success unless it improves the value experienced by its customers/users. It can't be considered a success even if it meets all stakeholder requirements. Stakeholders requirements can be disconnected from customer value.

Question: 4

True or False: A benefit of using an agile approach is managing business risk more effectively.

   A. FALSE
   B. TRUE

Answer: B

Explanation/Reference:

Unmanaged risk can reduce the long-term ability of an organization to deliver value to its customers.

Question: 5

True or False: In order to stay aligned with the organizational strategy, goals should be achievable within the budget cycle.

   A. TRUE
   B. FALSE

Answer: B

Explanation/Reference:

Because we are dealing with complex problems, we do not know if the goals we set are achievable or not. It provides us with an objective on which we base our experiments. Goals can change based on what we learn. Being within a budget does not necessarily guarantee alignment with business strategy.

Question: 6

Evidence-Based Management is ...

A. A framework organizations can use to help them measure, manage, and increase the value they derive from their product delivery
B. Mandatory practice for Product Owners using Scrum.
C. A methodology organization can use to help them m increase the value of their product.
D. Mandatory practice for Scrum Masters to apply for a Scrum Team.
E. A management framework to ensure the delivery of maximum value.

Answer: A

Question: 7

What are two key elements to an effective strategic goal?

A. It's measurable.
B. It's actionable.
C. It's specific.
D. It's realistic.
E. It's time-boxed.

Answer: A,C

Question: 8

Your company has many unique variations of the same product that it sells to different customers. Maintaining all these versions leaves you no time to improve the product. What measure(s) should you examine to help you to improve your ability to deliver value?

A. Velocity.
B. None of the above.
C. Innovation Rate.
D. All of the above.
E. Cycle Time.
F. Revenue per Employee.