



Scrum

Lean-Portfolio-Manager

SAFe 5.1 Lean Portfolio Manager (LPM)

QUESTION & ANSWERS

Question: 1

Which of the following are not typically participants in SAFe participatory budgeting forums?

- A. Business owners
- B. LPM fiduciaries, and other stakeholders
- C. Product and solution managers
- D. Agile teams
- E. Communities of practice (Cop) leads
- F. Enterprise architects, system architects

Answer: E

Question: 2

Lean Portfolio Management is characterized by (Choose three)

- A. Big up-front commitment
- B. Phase Gated Development
- C. Incremental Development
- D. Initial commitment limited to MVP
- E. Perpetual overload of demand (Unlimited work intake)
- F. Matching demand to capacity

Answer: C,D,F

Question: 3

A SAFe portfolio aligns strategy to execution via a collection of

- A. Agile Release Trains
- B. Agile Projects

C. Development value streams

D. Solution Trains

Answer: C

Question: 4

Which of following activities occur during the Align stage of the LPM Adoption Roadmap? (Choose two)

A. Agree on the definition of the portfolio

B. Identify Epics to realize the vision

C. Identify Strategic Themes

D. Define the Portfolio Vision

E. Understand the Enterprise strategy

Answer: A,E

Question: 5

Which of the following is a function of the Lean-Agile Center of Excellence (LACE) (Choose two)

A. Fosters decentralized PI Planning and operational excellence

B. Facilitates the portfolio sync

C. Fosters more Agile contracts and leaner Supplier and Customer partnerships

D. Communicating the business need for SAFe

E. Creating alignment around organizational changes

F. Facilitates Lean budgeting and coordinates portfolio governance

Answer: D,E

Question: 6

"Apply Lean Budget Guardrails to create alignment for decentralized decisions with the appropriate controls" relates to which SAFe Principle?

- A. #10 Organize around value
- B. #5 Base milestones on objective evaluation of working systems
- C. #1 Take an economic view
- D. #6 Visualize and limit WIP, reduce batch sizes, and manage queue lengths
- E. #9 Decentralize decision-making

Answer: E

Question: 7

As part of the "sufficiently powerful coalition for change," the Agile program management office (APMO) often takes on additional responsibilities. This expanded role usually includes all the following except:

- A. Train executives, managers, and other leaders
- B. Offer key performance indicators.
- C. Provide financial governance
- D. Advise as a communication liaison regarding the strategy to ensure the smooth deployment and operation of the value stream investment

Answer: A

Question: 8

All the following are benefits of the participatory budgeting, except

- A. Changes to the total portfolio budget are raised to LPM
- B. More ownership and improved moral
- C. More realistic value stream budgets
- D. More Buy-in to the funding of each value stream