Exin

EX0-003

Managing Succesful Programmes Foundation

QUESTION: 105
Which is one of the three core concepts of the MSP framework?

A. Sponsoring Group
B. Vision
C. Principles
D. Risk management

Answer: C

QUESTION: 106
Which information is NOT generally found in the Business Case?

A. Value of the benefits
B. Costs of delivering the Blueprint
C. Strategic risks to the programme
D. Definition of internal controls

Answer: D

QUESTION: 107
What programme role is MOST likely to also have a role within a project board to represent the interests of the business?

A. Programme Office
B. Programme Manager
C. Programme Board
D. Business Change Manager

Answer: D

QUESTION: 108
Which describes an impact of a risk?

A. Effect on the programme if something goes wrong

B. An event that might increase a programme's outcome
C. The amount of risk that will be tolerated
D. Possibility that something will go wrong

Answer: A

QUESTION: 109
Which does NOT describe a programme?

A. Risk focus is on collective project risks
B. Quality focus is on a range of management processes
C. Benefit focus is on the rigour of profiling and realization
D. Blueprint focus is on changing the entire organization

Answer: D

QUESTION: 110
Which is a critical organizational element aligned with two others by programme management?

A. Benefits management
B. Stakeholders
C. Business-as-usual environment
D. Programme Office support

Answer: C

QUESTION: 111
Which is NOT an area of focus for the Programme Manager when involved in the development of the Blueprint?

A. Ensure that the Programme Board assess and understand what the Blueprint means
B. Work with the Business Change Team to design a coherent Blueprint
C. Confirm the impact on the Blueprint if programme changes are proposed
D. Ensure all outstanding uncertainties in the Blueprint are recorded as risks

Answer: A

QUESTION: 112
Which is ensured by the Business Change Manager in the process Realizing the Benefits?

A. Optimal running of the programme verified by audits and reviews
B. Effective benefits realization through creating a Benefits Management Strategy
C. Readiness of the organization to implement the changes
D. Alignment of project scope with benefits realization

Answer: C

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