

PMI

CA0-001

Certified Associate in Project(R) Management

QUESTION: 514

In which type of organization, a project manager is in complete control of the project?

- A. Projectized organization
- B. Balanced Matrix organization
- C. Strong Matrix
- D. Weak Matrix organization

Answer: A

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QUESTION: 516

A Trend Analysis is best described as:

- A. Examining project performance over time
- B. Calculating Earned Value
- C. Calculating Cost Variance
- D. Analyzing performance of similar projects over time

Answer: A

QUESTION: 517

To calculate the late start and late finish dates for a set of tasks, you must do:

- A. An analysis of the critical path
- B. A forwards pass
- C. A backwards pass

D. a and g

Answer: C

QUESTION: 518

Which is not included in Performance improvements:

- A. Improvements in amount of overtime worked
- B. Improvements in individual skills
- C. Improvements in team behaviours
- D. Improvements in team capabilities

Answer: A

QUESTION: 519

Given the following estimates: Optimistic 3 days, Pessimistic 9 days, and most likely 6 days, what is the PERT weighted average?

A. 6

B. 4

C. 6.3

D. 6.1

Answer: A

QUESTION: 520

A scope management plan In which of the following scope management processes is the scope management plan prepared?

- A. Initiation
- B. Collect Requirements
- C. Define Scope
- D. Verify Scope

Answer: A

QUESTION: 521

Project scope is:

- A. The work that must be done in order to deliver a product with the specified features and functions.
- B. The features and functions that are to be included in a product or service.
- C. A narrative description of work to be performed under contract.
- D. a and b

Answer: A

QUESTION: 522

The planning processes are:

- A. Define Scope, Resource planning, Estimate Costs, Schedule development. Define Activities
- B. Inputs, Control, Status reports, Risk management
- C. Planning, Resource planning, Quality assurance, Risk control
- D. Define Scope, Team development, Control Schedule, Budget control, Contract administration

Answer: A

QUESTION: 523

A Resource Leveling is a technique for:

- A. Develop Schedule
- B. Estimate Activity Durations
- C. Estimate Activity Resources
- D. Sequence Activities

Answer: A

QUESTION: 524

A process that is not part of a Project Risk Management is:

- A. Identification
- B. Solicitation
- C. Quantification
- D. Response Development

Answer: B

QUESTION: 525

An example of a project is:

- A. Billing customersB. Managing an organizationC. Constructing a buildingD. Providing technical support

Answer: C

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